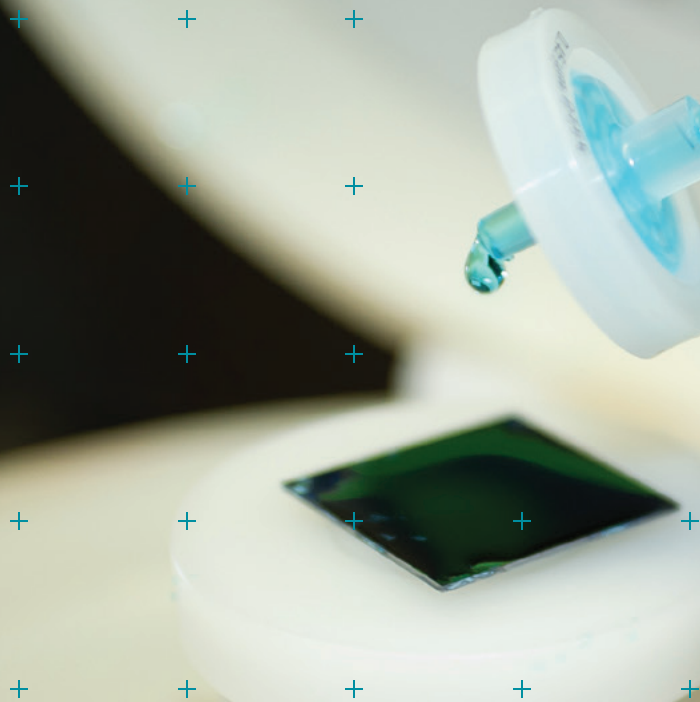


WORK PLAN

2018-2023



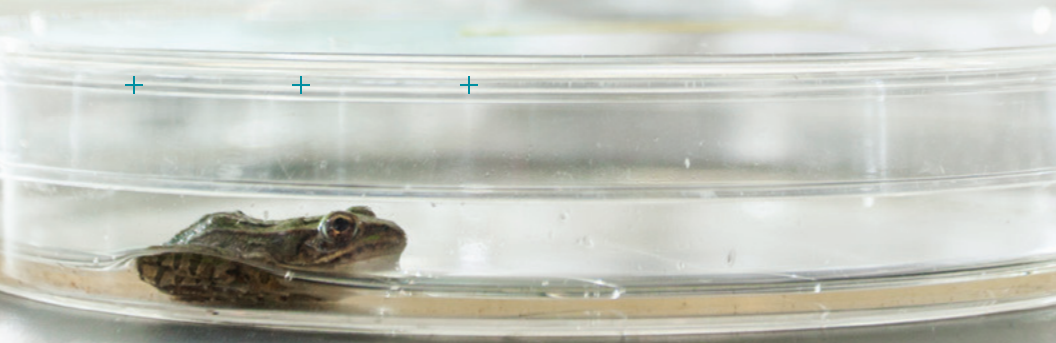
The Work Plan

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MISSION

Oregon State University is entrusted to build a future that's smarter, healthier, more prosperous and more just. Research is foundational to that vision. It provides transformational educational experiences for our students, intellectual challenges for our faculty, and a means to broaden our impact throughout the world. The mission of the Research Office is to ensure that our research investments are sound, that our researchers are well equipped to advance their fields of study, and that the work of our faculty, students and staff has impacts in Oregon and beyond.

VISION

We envision a research enterprise that's fully integrated in the communities we serve, that's driven by a fundamental quest for knowledge, that inspires creativity and innovation, and that's renowned for delivering outcomes that matter.

VALUES

We welcome opposing opinions, invite a diversity of perspectives, advocate transparency in all aspects of office business, and create a community of care and respect.





OUTCOMES AND ACTIONS

1.

Secure new revenue to advance the research mission.

- Aggressively negotiate the shared costs of federal research (F&A rate)
- Pursue non-traditional sources of research funding (industry, business, foundation) to support mission-critical research
- Simplify the processes of setting fees and collecting revenue for services



2.

Modernize research infrastructure and business processes.

- Improve the efficiency and transparency of business operations and generate an atmosphere of client service throughout the Research Office
- Renovate, rent or build quality research space for OSU scientists and engineers
- Invent administrative solutions to the high costs of graduate students and post-docs



3.

Leverage partnerships to broaden the impact of university research.

- Work with federal labs to establish joint programs for students, post-doctoral fellows and faculty members
- Increase the involvement of industry and business in university research
- Strengthen collaborations with Portland research universities and industries
- Align research priorities and innovation programs of OSU with state development agencies to translate research outcomes into economic impact

4.

Take research to the communities that need it.

- Create a venue where university and industry researchers collaborate on technical advances and market innovations
- Reward university researchers for driving technological innovation and moving those technologies to market
- Capitalize on OSU's statewide presence to engage Oregon's communities in research
- Accelerate efforts to communicate research, innovation and their benefits



5.



Build a global reputation that communicates our accomplishments and conveys our culture.

- Grow the culture of research and innovation within OSU
- Engage top talent from business, industry and governmental agencies to serve on advisory boards for major research initiatives
- Systematically promote researchers for awards and national recognition

ON THE FOREFRONT

The Research Office at Oregon State University is responsible for supporting all aspects of our institution's world-class research enterprise. In the fiscal year ending June 30, 2017, OSU faculty and staff earned **\$441 million in research grants, contracts and licensing revenue**. OSU is now the largest research institution in Oregon and a major economic driver in the region.



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